

Successful Implementation of a Performance-Related Audit Tool

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Great Staff - Great Care - Great Future

Acknowledgements

- Dr Oliver Byass, Consultant Radiologist, Hull & East Yorkshire Hospitals
- Mr P Cantin, Consultant Sonographer, Plymouth Hospitals NHS Trust
- BMUS Professional Standards Group



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Background

- Quality assurance is important
 - to ensure that delegation is appropriate
 - to guarantee safe and effective practices to service users



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Implementing Audit

- An audit programme should be a process of review, learning and improvement for both the service and individuals
- Reproducible, effective, sustainable and one that encourages practitioner engagement



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The Hull Project

- Clinical audit required to meet AQP requirements
- Can an audit process be established which reviews practice and supports sonographer CPD and HCPC requirements?
- What audit process would sonographers engage with?



Project Aims

- Provide a robust, sustainable and useful audit and case review process that identifies needs for service improvement that will ultimately lead to better patient care.
- Provide a process of review and learning that contributes positively to sonographers' continuing professional development.



Proposed Audit Methods

| | Most likely to undertake | Most useful learning tool | Likely to alter practice | Will contribute to HCPC framework |
|---------------------------------------|-----------------------------|------------------------------|--------------------------|---|
| Discrepancy reflection template | 9 | 10 | 9 | 11 |
| 5% Peer review template | 9 | 7 | 8 | 9 |
| Self-review of practice | 4 | 3 | 2 | 10 |
| Disease detection rate | 4 | 3 | 2 | 10 |
| Abnormal interpretation rate | 6 | 7 | 7 | 1 |
| 2 nd Opinion rate | 5 | 4 | 5 | 0 |
| Symptom solution) | 3 | 4 | 3 | 1 |

Discrepancy Reflection

| | Type of Discrepancy | | Grade of discrepancy |
|---|------------------------|---|---|
| A | Observation | 0 | No Discrepancy |
| В | Interpretation | 1 | Discrepancy with report – no action required |
| С | Poor imaging technique | 2 | Discrepancy with report – report amended |
| D | Poor Wording | 3 | Significant discrepancy with report – action required |

5% Peer Review

| I. | Image Quality | R | Report Quality |
|----|---|----|---|
| 3 | High quality examination or | | |
| | suboptimal images with evidence that this was due to patient factors | 3 | Content and structure optimal |
| | and attempts have been made to address these. | 2 | Report satisfactory but additional diagnosis or advice could have been provided |
| 2 | Reasonable image quality but a few poorer quality images(incorrect focus, measurement, protocol, colour, label, etc) | 1a | Disagreement of interpretation: Requiring action |
| | | 1b | Disagreement of interpretation: |
| 1 | Poor quality image with inadequate attempt to optimise | | Not requiring action |

- Activity from previous week is captured from RIS
- 4 hours of audit time per week allocated throughout sessions
- Estimated 5 mins per case reviewed
- Sonographers randomly select cases to review – own and peers



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- Request, Images and report reviewed
- Scored by individual using 5% peer review template

| Ser | rvice | USS | ; | | | • | | | | | |
|-----|--------------|------------------------|-------------------------|-------------------------|--------------------------|-----------------------|-----------------|----------------------|--|----------------------------|----------|
| | | | | | | | | | | Reporter | ▼ |
| | | ≤ | N | over | nber | 201 | 5 | ≥ | : | Site | |
| | | Мо | Tu | We | Th | Fr | Sa | Su | I | Machine | • |
| Dat | te of scan | <u>26</u> <u>2</u> | <u>27</u> <u>3</u> | <u>28</u> <u>4</u> | <u>29</u> <u>5</u> | <u>30</u> <u>6</u> | <u>31</u> Z | <u>1</u> <u>8</u> | | Originally entered by | |
| Da | | <u>9</u> <u>16</u> | <u>10</u> <u>17</u> | <u>11</u> <u>18</u> | <u>12</u> <u>19</u> | <u>13</u> 20 | <u>14</u> 21 | <u>15</u> 22 | | Originally entered date | |
| | | <u>23</u> <u>30</u> | <u>24</u> 1 | <u>25</u> 2 | <u>26</u> 3 | <u>27</u> 4 | <u>28</u> 5 | <u>29</u> 6 | | Last amend by | |
| | | | - | | 2 | - | - | 2 | | Last amend date | |
| Ima | age quality | that to ac | this v ddres -Rea | vas d ss the sona | lue to ese. ble in | o pati mage | ient f qua | factor Ility b | t a few poorer quality images | Comments | |
| | | | | | | | | | nination, label, etc.) equate attempt to optimise | | v |
| Rej | port quality | | -Rep | ort s | atisfa | actory | | optim addi | onal comment or advice could | Comments | * |
| | | | | - | | | | ing a quiri | ion g action | | |

| Service | USS - | | |
|----------------|--|----------------------------|---|
| | | Reporter | Pamela Parker 👻 |
| | \leq November 2015 \geq | Site | Castle Hill Hospital(CUS) |
| | Mo Tu We Th Fr Sa Su | Machine | CHH Rm 2 👻 |
| Date of scan | 26 27 28 29 30 31 1 2 3 4 5 6 Z 8 | Originally entered by | |
| Date of scan | 9 10 11 12 13 14 15 16 17 18 19 20 21 22 | Originally entered date | |
| | 23 24 25 26 27 28 29 30 1 2 3 4 5 6 | Last amend by | |
| | | Last amend date | |
| Image quality | 3-High quality examination or suboptimal images with evidence that this was due to patient factors and attempts have been made to address these. 2-Reasonable image quality but a few poorer quality images (incorrect technique, protocol, examination, label, etc.) 1-Poor quality image with inadequate attempt to optimise | Comments | A |
| Report quality | 3-Content and structure optimal. 2-Report satisfactory but additional comment or advice could have been provided <u>1a-Disagreement: Requiring action</u> 1b-Disagreement: Not requiring action | Comments | Renal cyst on images but not A reported |

| | G | J | L | М | N | |
|----|--------------|-----------|----------|--|-----------|---|
| 1 | DateOfScan 💌 | SiteCo(🔻 | ImageC 💌 | ImageQualityComment 🔹 | Report(🔻 | ReportQualityComment 🔹 |
| 5 | ***** | HRI | 2 | | 1b | subsequent CT the day after showed an incidental left renal wass of 4 cm with some cystic spaces p |
| 6 | ***** | HUS | 2 | | 1b | reported normal bladder however only 1 image of an underfilled bladder |
| 7 | ***** | CUS | 3 | | 1a | Endometrium 10 not 210mm Also report states no evidence of accuracy Should that be RPOC |
| 8 | ***** | ERCH | 3 | | 1a | reported as stent but unlikely. Probably suture. Would have reported as FB present corresponding |
| 9 | ***** | BUS | 3 | | 1a | posterior bladder wall trabeculation consistent with chronic bladder outflow obstruction. consister |
| 10 | ***** | CUS | 3 | | 1a | Liver looks bright compared to right kidney liver doppers done so wonder if noticed fatty infiltratio |
| 11 | ***** | | 2 | | 1a | rephrase report as not tendonitis |
| 12 | ***** | | 2 | | 1a | needs discussion at msk team meeting re management of axilla looks like normal In |
| 13 | ***** | HRI | 2 | alternate preset may given better images | 1a | liver stated as normal but image with RK demonstrates fatty infittration. Raised ALT suspicious for A |
| 18 | ***** | HRI | 3 | | 1a | can see the venetian blind effect but the uterus doesnt seem particularly bulky could this be adenc |
| 19 | ***** | MOG | 3 | | 3 | |
| 20 | ***** | MOG | 3 | | 3 | |
| 21 | ***** | MOS | 3 | | 3 | |
| 22 | ***** | MOG | 3 | | 3 | |
| 23 | ***** | MOG | 3 | | 3 | |
| 24 | ***** | WUS | 3 | | 3 | |
| 25 | **** | ERCH | 3 | | 3 | |
| 26 | **** | WUS | 3 | | 3 | |



Scores on the Doors

- 5% peer review is a personal opinion of own or peer's practice
- Process supported by discrepancy meeting

| | Most likely to undertake | Most useful learning tool | 2 · · · · · · · · · · · · · · · · · · · | Will contribute to HCPC framework |
|---------------------------------------|-----------------------------|------------------------------|---|---|
| Discrepancy reflection template | 9 | 10 | 9 | 11 |

Learning From Audit

- Increasing patient safety by reducing error is a key priority of major health services
- Discrepancy meetings form part of the process of audit within an imaging department.
- Learning from experience to prevent future recurrences is the key to effective clinical governance



Discrepancy Meetings in Practice

- Monthly case review meetings
- Results of the weekly audits are collated
- Any cases demonstrating a discrepancy between the report author and the reviewer are brought to the meeting for review
- The cases with discrepancies are presented and discussed



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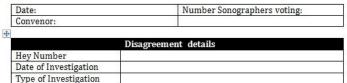
Discrepancy Meetings in Practice

Exam Site

- Discrepancy Reflection Template is used to direct discussion
- Attendees vote on the type and grade of any discrepancy
- Learning points and actions are discussed and agreed by the team

RMIJS»

THE BRITISH MEDICAL ULTRASOUND SOCIETY



Ultrasound Disagreement and Case Review Meeting

A reporting disagreement occurs when a retrospective review, or subsequent information about patient outcome, leads to an opinion different from that expressed in the original report. Not all reporting disagreements are errors.

| | Typ | pe of Disagreement | VOTES |
|-----|------|--|-------|
| A | Obs | servation | |
| В | Inte | rpretation | |
| C | Poo | r imaging technique | |
| D | Poo | or Wording | |
| Gra | ade | | |
| 0 | | No Disagreement | |
| 1 | | Disagreement with report - no action required | |
| 2 | | Disagreement with report - report amended | |
| 3 | | Significant disagreement with report - action required | 20 |

| Outcome of discussion | |
|------------------------------------|---------------|
| Learning Points | Action Points |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| Grading of error (Majority View) : | |
| Confidential feedback: | |



| Date: 06/08/15 | Number Sonographers voting: 10 |
|--------------------|--------------------------------|
| Convenor: P Parker | |

| | Disagreement details | |
|-----------------------|----------------------|--|
| Hey Number | XXXXXX | |
| Date of Investigation | XXXXXX | |
| Type of Investigation | UABDO | |
| Exam Site | XXXXXX | |

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ascites commented on however no comment on whether report faxed to $\underline{g}\underline{p}$ should this have been discussed with a radiologist

| | Type of Disagreement | VOTES |
|---|------------------------|-------|
| A | Observation | |
| В | Interpretation | |
| С | Poor imaging technique | |
| D | PoorWording | 10 |

| Grade | Abstain | 2 |
|-------|--|---|
| 0 | No Disagreement | |
| 1 | Disagreement with report - no action required | 3 |
| 2 | Disagreement with report - report amended | 5 |
| 3 | Significant disagreement with report - action required | |

| Outcome of discussion Learning Points | Action Points | |
|---|---|--|
| Conclusion of report misleading. Association of ascites with known chronic conditions (CCF) would have been useful. Incidental ascites is abnormal but expected if associated with CCF or chronic liver disease. Liver Dopplers would have been helpful in this case. Would have demonstrated any evidence of portal hypertension or CCF | Supplementary report added stating that ascites may be due to known CCF but if clinically an alternative cause for ascites is suspected then a rescan to evaluate hepatic perfusion would be valuable. | |
| Grading of error (Majority View) : D 2 | | |
| Confidential feedback: | | |



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Discrepancy Meetings in Practice

- Learning points highlight areas of weakness or knowledge deficit within the team and direct clinical presentations in future meetings
- Sonographers review outcomes and evaluate their performance for their annual PDR
- Reflection and learning outcomes are an important part of this audit process as well as supporting CPD



What can BMUS do for you?

BMUS»



British Medical Ultrasound Society

- Professional Standards Group (PSG) develop standards relevant to ultrasound practice.
- These include:
 - criteria for referral for ultrasound
 - image and reporting quality
 - equipment performance including criteria for suspension



British Medical Ultrasound Society

- The BMUS recommended peer review
 audit tool
- Reproducible mechanism with which quality factors can be measured reliably and repeatedly.
 - Image Quality
 - Report Quality
 - Clinical Quality



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Recommendations for Use

- Audit is undertaken in conjunction with a discrepancy meeting.
- A tolerance level of acceptable quality is agreed
- Cases falling below this tolerance level should be discussed openly within a discrepancy meeting
- Learning points and further action agreed BMUS

Recommendations for Use

- Aim for a review of 5% of all examinations and reports (RCR recommendation by 2017)
- A timely retrospective audit of cases is required



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Score Criteria

IMAGE QUALITY (I)

3 Good Image Quality2 Acceptable Diagnostic Quality1 Poor Image Quality

REPORT QUALITY (R)

- 3 Report Content and Structure Optimal
- 2 Report of Acceptable Quality
- 1 Poor Report Quality

CLINICAL QUALITY (C)

Yes = 1 point, No = 0 points

Clinical Referral Appropriate Clinical Question Answered Appropriate advice or conclusion

PEER REVIEW AUDIT TOOL

| Date of Scan | Reporter | Machine / Site |
|----------------|----------|------------------------|
| Date of Review | Reviewer | Patient Identification |
| | | |

Image Quality (I)

| I | | Score | Comments |
|---|--|-------|----------|
| 3 | Good Image Quality | | |
| 2 | Acceptable Diagnostic Quality | | |
| 1 | Poor Image Quality (Images of an unacceptable standard) | | () |

Report Quality (R)

| R | | Score | Comments |
|---|---|-------|----------|
| 3 | Report Content and Structure Optimal | | |
| 2 | Report of Acceptable Quality | | |
| 1 | Poor Report Quality | | |

Clinical Quality (C)

| C (Y=1;N=0) | Yes | No | Comments |
|--|------|----|----------|
| Clinical Referral Appropriate | 10 D | *q | |
| Clinical Question Answered | | · | |
| Appropriate advice or conclusion (including no abnormality demonstrated) | | | |

| Overall Score: | | Comments: | | | |
|----------------|---|-----------|----|--------|--|
| 1 | R | | C* | Total: | |



Summary

- Clinical audit supports sonographer CPD
- Reflection and learning outcomes are an important part of this audit process
- Learning points highlight areas of weakness or knowledge deficit within the team and direct clinical presentations in future meetings
- BMUS audit tool is here to help



Image Review

- Review the image, report and clinical quality of the following cases
- Use the BMUS recommended audit tool provided







For more information and for the BMUS recommended audit tool visit www.bmus.org

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